MANAGEMENT ACCOUNTS FOR THE 5 MONTHS ENDED 31 AUGUST 2002

COMMENTARY

INTRODUCTION

The June Accounts of HPC (already distributed) showed a deficit of £152,184 against a budgeted deficit of £157,849, a favourable variance of £5,665.

However the July Accounts showed a deficit of £339,794 for the four months (cumulative) against a budgeted deficit of £195,278, an adverse variance of £144,516.

The August Accounts, on which this commentary is based, show a deficit of £301,583 for the five months (cumulative) against a budget deficit of £179,862, an adverse variance of £121,720.

The prime reason for the adverse variance that has arisen over the past two months is derived from the reduction in value of the investment portfolio. There have been unrealised losses of $\pounds 288,493$ in the financial year so far and in accordance with our policy these have been expensed in the Income and Expenditure Account.

Otherwise our core income is down by 3.82%. Budgeted increased numbers have yet to affect positively the financial figures. This is a spin-off from our change in policy of spreading income over the registration year rather than taking credit for income on a cash basis (see below).

Most departments show overhead savings at this time totalling £135,502.

Financially the operation is sound but the investment situation has had a marked effect. However we are ensuring that our fund managers are adopting a very conservative approach at this time with higher than normal liquidity.

RECOGNITION OF INCOME

As previously discussed we have now spread the receivable income from each profession on a "subscription year" basis. We agreed with the auditors the precise methodology of this before implementing it – if we have the method audited now, there will be no need for subsequent refinement later in the year or at the year-end. The types of income that have been spread are: full year application fees, part year application fees and retention fees for each profession.

Broadly it means taking some of the income received in 2001/2 (with a compensating adjustment in reserves) and applying it in 2002/3. The amount to be taken from reserves is based on registration numbers for each profession and the professional year start date. This amount is shown on the balance sheet, as an increase in all fees in advance. These balances are then released to the income and expenditure accounts over the twelve-month period. Some of the income received this financial year will be carried forward into 2003/4. This will give a much flatter income stream in the accounts month by month and will be comparable to the steady spend of overheads through the year, giving a more meaningful result from month to month. It is unlikely to have a material effect on the Budget, which will remain the same but will be spread more evenly through the year. As income is recognised later, some small adverse variances may arise with some professions showing these already.

INCOME

Income from the professions is down on budget $(\pounds 61,519)$ but the income from the physiotherapists is in excess of budget by $\pounds 10,696$. Some of the other professions are up on budget, some down. Most of those up have more grandparenting income than was originally thought. There are no specific reasons for those with adverse variances but it is important to note that the fee income has been budgeted month by month in $12^{th}s$. (Next year we will have established a pattern which can be used for more "scientific" month by month budgeting.)

The Department of Health Grant of £2,000,000 has been budgeted on a $1/12^{th}$ basis but the expenditure is volatile and to date £930,044 has been spent so far and a debtor brought in for the grant not yet received. We have been invoicing the DoH on a monthly basis, and the balance for the last month makes up a high percentage of the debtors on the Balance Sheet.

Investment Income has been discussed above. Actual investment income was up on budget by $\pounds 6,415$ but pressures on our cash flow occasioned by expenditure available for DoH grant being spent prior to the receipt of the grant mean that bank interest is below budgeted levels by much the same amount.

Overall our income totals $\pounds 2,297,211$ against a budget of $\pounds 2,554,433$, an adverse variance of $\pounds 257,222$.

EXPENDITURE

Total overhead spend is £2,598,794 against a budget of £2,734,296, a favourable variance of \pounds 135,502. The DoH funded expenditure is above budget but most departments are showing savings against budget after five months, with the IT Department and the Chief Executive's department being the only exceptions.

The Overhead Total pages (5-7) show that most overhead groupings are within budget. Payroll costs show savings of £24,865 after five months. The backdated pay award has been implemented. Pension costs are substantially under budget, due to new members of staff not yet joining the pension scheme or joining after their probation period. Temporary staff has a significant adverse variance due to additional requirements in the international registrations department. This department has long-term cover for one person on sick leave and one person on maternity leave. The department is also addressing a backlog of work. Staff travelling and subsistence has a favourable variance of £12,340 and Council and Committee Expenses show savings of £91,258 at this time (the budget was taken at the "worst possible scenario" basis of everyone attending everything).

Property Services shows a saving of £11,219, **Office Services** shows an overspend of £14,897 largely due to distribution costs, **Computer Services** shows an overspend of £19,362 due to internet development and **Specific Departmental Expenses** a saving of £50,666.

BALANCE SHEET

The Balance Sheet is attached at the end of the Income and Expenditure information.

The main change in **Fixed assets** is the purchase of a new telephone system shown within office furniture and equipment cost. The **Investments** show the weakened position since the end of March.

The movement to spreading the income on a subscription bases has led to the **Reserves** being reduced by $\pounds 1,428,696$. The registration and retention fees in advance reflect this movement as mentioned earlier. Reserves now stand at $\pounds 2,115,032$.

CONCLUSION

After 5 months of the financial year, operating expenses are under control and show a favourable variance against budget. The overall deficit is made up mainly by the unrealised losses on the investment portfolio, reflecting current stock market conditions. No real trends can be established at this time but it is encouraging to note that there are no serious or unexplained adverse variances in overheads and that spreading the income will give more meaningful monthly results.

PAUL BAKER Finance Director 17th September 2002

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Management Accounts For the 5 months ended 31st August 2002

MANAGEMENT ACCOUNTS TO 31 AUGUST 2002

DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %
INCOME				
Professions			(000)	
Arts Therapists	19,967	20,790	(823)	(4.12)
Chiropodists	89,755	89,452	303	0.34
Clinical Scientists	36,037 69,736	42,103 72,112	(6,066) (2,376)	(16.83) (3.41)
Dietitians Medical Laboratory Scientific Officers	230,210	229,836	(2,370)	0.16
Orthoptists	13,651	13,056	595	4.36
Occupational Therapists	273,523	308,883	(35,360)	(12.93)
Paramedics	90,058	96,267	(6,209)	(6.89)
Physiotherapists	421,633	410,937	10,696	2.54
Prosthetists & Orthotists	7,299	8,329	(1,030)	(14.11)
Radiographers	261,547	254,017	7,530	2.88
Speech and Language Therapists	96,582	125,734	(29,152)	(30.18)
	1,609,997	1,67,1,517	(61,519)	(3.82)
	000 044	020 202	00 740	40.40
Department of Health Grant Investment and other income	930,044 (242,830)	833,333 49,583	96,710 (292,413)	10.40 120.42
TOTAL INCOME	2,297,211	2,554,433	(257,222)	(11.20)
EXPENDITURE				
Departments				
President	23,473	41,785	18,312	78.01
Council	85,360	95,027	9,667	11.32
Chief Executive	75,828	68,513	(7,315)	(9.65)
Education and Policy	45,014	66,373	21,359	47.45
Operations	268,871	274,380	5,509	2.05
Directors	119,726	143,437	23,711	19.80
IT Department	172,039	167,526	(4,513)	(2.62)
Finance Administration	128,415 360,913	155,975 363,331	27,559 2,419	21.46 0.67
Legal Services	178,965	203,067	2,419	13.47
Human Resources	19,773	203,007	24,102 18,944	95.81
Communications	26,564	42,899	16,335	61.49
Committees and Working Groups	163,809	239,933	76,124	46.47
Department of Health Funded Expenditure	930,044	833,333	(96,710)	(10.40)
TOTAL EXPENDITURE	2,598,794	2,734,296	135,502	5.21
SURPLUS/(DEFICIT)	(301,583)	(179,862)	(121,720)	40.36

MANAGEMENT ACCOUNTS TO 31 AUGUST 2002

DETAILED SUMMARY

	Actual	Budget	Variance	Variance
	£	£	£	%
Income Registration fees Registration fees (part year) Restoration fees Retention fees EU fees Non-EU fees Confirmation letter fees Grandfathering fees Other	48,247 41,021 35,090 1,231,652 30,764 188,276 8,125 26,822 0 1,609,997	44,129 38,637 1,278,902 34,343 211,632 7,975	397 (3,108) (3,547) (47,250) (3,579) (23,356) 150 18,774 0 (61,519)	0.83 (7.04) (9.18) (3.69) (10.42) (11.04) 1.89 233.26 0.00 (3.68)

MANAGEMENT ACCOUNTS TO 31 AUGUST 2002

]CODE	INVE	STMENT &	OTHER INC	COME
			BUDGET MANAGER		Paul Baker		
				Actual £	Budget £	Variance £	Variance %
			Income				
			Other income	0	i. O	0	0.00
1401	1	1	Bank interest - Business Reserve	1,103	1,667	(563)	(33.81)
1402	1	1	Bank interest - Money Market	4,085	10,417	(6,332)	(60.78)
1403	1	1	Portfolio income	43,915	37,500	6,415	17.11
1404	1	1	P & L on disposal of investments (Realised)	(3,440)	∴	(3,440)	0.00
1405	1	1	P & L on disposal of investments (Unrealised)	(288,493)	Ö.	(288,493)	0.00
			•	(242,830)	49,583	(292,413)	(589.74)

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MANAGEMENT ACCOUNTS TO 31 AUGUST 2002

	OVERHEAD TOTAL			
	Excluding Com			5
	Actual	Pudgot	Variance	Variance
	£	Budget £	£	variance %
Payroll Basic	532,180	540,977	8,797	1.00
Overtime	20,179	18.646	(1,534)	1.63 (8.22)
National Insurance	57,272	52.523	(1,334)	(9.04)
Pension costs	59,631	87,290	27,659	31.69
Medical insurance	723	1,667	944	56.62
Staff recruitment	9,929	20,142	10,213	50.71
Temporary staff	33,548	17,083	(16,465)	(96.38)
Other payroll expense	0	O	0	0.00
	713,462	738,327	24,865	3.37
Travelling and autointeneo				
Travelling and subsistence Fares	5,956	14,813	8,856	59.79
Car expenses and car park	2,730	2,708	(22)	(0.80)
Subsistence	8,238	8,979	741	8.25
Entertaining	715	3,479	2,764	79.46
Council/committee expenses	0	O I	0	0.00
Other travelling and subsistence	0	i i i je	0	0.00
	17,639	29,979	12,340	41.16
0				
Council and committee expenses Fees	72,156	132,514	60 250	
Travelling and subsistence	72,130	91,097	60,358 20,923	45.55 22.97
Conference expenses	856	8,333	20,923 7,477	22.97 89.73
Training	0	2,500	2,500	100.00
	143,186	234,445	91,258	38.93
Property services			•••	
Business rates	2,209	2,500	291	11.65
Water	317	417	100	24.03
Electricity Gas	2,669 379	5,000 417	2,331 38	46.63
Cleaning contractors	6,731	8,333	1,602	9.10 19.23
Cleaning materials	3,188	2,500	(688)	(27.53)
Waste disposal	1,034	729	(305)	(41.86)
Repairs and maintenance	14,717	20,833	6,117	29.36
Maintenance contracts	2,434	2,083	(351)	(16.84)
Security	0	2,083	2,083	100.00
Other property costs	0	0	0	0.00
Property depreciation	10,833	10,833	0	0.00
	44,510	55,729	11,219	20.13

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Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %
	Office services				
	Printing and stationery	104,114	102,500	(1,614)	(1.57)
	Photocopying	2,455	3,333	878	26.34
	Microfilming	176	417	240	57.70
	Postage	99,771	83,333	(16,437)	(19.72)
	Telephone	14,176	12,500	(1,676)	(13.41)
	Telephone system maintenance	0	417	417	100.00
	Mobile telephone	974	2,083	1,109	53.24
	Fax	725	417	(308)	(73.95)
	Couriers	930	417	(513)	(123.09)
	Office equipment < £500	95	4,167	4,072	97.72
	Office equipment rental	2,793	O	(2,793)	0.00
	Office equipment maintenance	0	2,083	2,083	100.00
	Staff catering	4,753	5,625	872	15.51
	Other office services	2,917	1,625	(1,292)	(79.53)
	Depreciation of office equipment	6,603	6,667	64	0.96
		240,481	225,583	(14,897)	(6.60)
	Computer services	0 000 J		(0.500)	
	Hardware < £500	6,030	2,500	(3,530)	(141.20)
	Hardware maintenance	7,586	4,167	(3,420)	(82.07)
	Software	11,974	13,333	1,359	10.20
	Software maintenance	3,922	9,167	5,245	57.22
	Software development	0	417	417	100.00
	Systems support	5,884	11,250 0	5,366	47.69
	Internet development	29,459	TERCENCERCHARTER CHARTER	(29,459)	0.00
	Internet maintenance	0	5,000 4,167	5,000	100.00
	Computer media and sundries	3,294		873	20.94
	Disaster contingency plan	3,342	2,708 2,500	(634)	(23.40)
	Computer training	3,740	2,500	(1,240)	(49.59)
	Other computer services costs Hardware depreciation	1,159 37,556	000 38,542	(325) 986	(39.05) 2.56
		113,946	94,583	(19,362)	
		113,940	34,000	(19,302)	3.31

OVERHEAD TOTAL

Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %
	Specific departmental expenses				
	Accountancy assistance	7,000	7,000	0	0.00
	Advertisements and other promotions	6,180	4,167	(2,014)	(48.33)
	Annual report	0	Ū į	0	0.00
	Archive storage	4,207	5,000	793	15.85
	Auditors' fees	8,750	8,750	0	0.00
	Bank charges	14,354	10,417	(3,937)	(37.80)
	Books and publications	163	3,250	3,087	94.97
	Christmas expenses	0	0	0	0.00
	Conferences	362	Ö den har fö	(362)	0.00
	General insurance	8,153	6,250	(1,903)	(30.45)
	Legal insurance	0	21,875	21,875	100.00
	Health and safety	452	1,042	589	56.57
	Legal expenses	146,232	135,444	(10,787)	(7.96)
	Library	0	0	0	0.00
	Other professional fees (inc Scanning & Linking)	22,749	44,583	21,834	48.97
	Pension administration	0	2,083 .	2,083	100.00
	Staff functions	846	Ö	(846)	0.00
	Staff Handbook	0	O	0	0.00
	Personal Performance Consultancy	490		(490)	0.00
	Subscriptions to professional bodies	1,223	2,104	881	41.89
	Taxation assistance	9,094	20,000	10,906	54.53
	Training	1,459	10,417	8,957	85.99
	Translations	0	O	0	0.00
		231,716	282,382	50,666	17.94
	OVERHEAD TOTAL	1,504,941	1,661,029	156,088	9.40

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BALANCE SHEET as at 31st August 2002

		£	£	Marc. £	h 2002 £
FIXED ASSET	S	-	~	-	~
Land & building Depreciation Net book value	gs, at cost or valuation	1,300,000 (19,500)	1,280,500	1,300,000 (8,667)	1,291,333
Computer Equ Depreciation Net book value		597,352 (394,868)	202,484	579,635 (357,312)	222,323
Office furniture Depreciation Net book value	and equipment, at cost	215,367 (51,600)_	163,767	95,367 (44,997)	50,370
TOTAL FIXED	ASSETS	-	1,646,751		1,564,026
INVESTMENT	S		1,688,765		2,146,012
CURRENT AS	SETS				
Debtors and pr Bank balances		480,119 588,887 1,069,007		77,076 <u>1,300,067</u> <u>1,377,143</u>	
CURRENT LIA Amounts fallii	BILITIES ng due within one year				
Registration fee Retention fees Creditors and a		78,999 1,678,730 531,762 2,289,491		21,301 670,710 549,859 1,241,870	
NET CURREN	TASSETS		(1,220,484)		135,273
		-	2,115,032	-	3,845,311
Represented I	by:				
Accumulated F Surplus/(Deficit	und at 1 April 2002 ;) for the period	-	2,416,615 (301,583) 2,115,032	-	3,937,196 (91,885) 3,845,311
Note:					
	Fund 1st April 2002 stment for Income Spread Method	-	3,845,311 (1,428,696) 2,416,615		
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Management Accounts For the 4 months ended 31st July 2002

PKHB/Management Accounts to Committee - 31st July 2002/COVER/18/09/2002/09:30

MANAGEMENT ACCOUNTS TO 31 JULY 2002

DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %
INCOME				
Professions				
Arts Therapists	16,104	16,689	(584)	(3.63)
Chiropodists Clinical Scientists	72,332 28,856	71,959	374	0.52
Dietitians	56,702	57,944	(4,827) (1,242)	(16.73)
Medical Laboratory Scientific Officers	183,838	183,529	(1,242)	(2.19) 0.17
Orthoptists	11,071	10:445	626	5.65
Occupational Therapists	219,033	246,313	(27,280)	(12.45)
Paramedics	72,422	77,013	(4,591)	(6.34)
Physiotherapists	337,353	328,976	8,377	2.48
Prosthetists & Orthotists	5,857	6,663	(806)	(13.75)
Radiographers	206,944	203,214	3,730	1.80
Speech and Language Therapists	77,032	100.587	(23,555)	(30.58)
	1,287,545	1.337.015	(49,470)	(3.84)
Department of Health Grant	794,967	666,667	100 004	10.14
Investment and other income	(250,739)	39.667	128,301 (290,405)	16.14 115.82
TOTAL INCOME	1,831,773	2,043,348	(211,575)	(11.55)
EXPENDITURE				
Departments				
President	22,359	33,428	11,069	49.51
Council	79,305	88,039	8,734	11.01
Chief Executive	51,809	54,811	3,001	5.79
Education and Policy	37,110	60,007	22,897	61.70
Operations Directors	213,316	220,304	6,988	3.28
IT Department	99,432 127,508	121,634 139,421	22,202	22.33
Finance	111,715	135,634	11,912 23,920	9.34 21.41
Administration	310,108	291,542	(18,566)	21.41 (5.99)
Legal Services	159,140	166,603	7,463	4.69
Human Resources	14,046	30,840-	16,794	119.57
Communications	19,288	37,749	18,461	95.71
Committees and Working Groups	131,463	191,947	60,484	46.01
Department of Health Funded Expenditure	794,967	666.667	(128,301)	(16.14)
TOTAL EXPENDITURE	2,171,567	2,238,626	67,059	3.09
SURPLUS/(DEFICIT)	(339,794)	1 (195,278)	(144,516)	42.53
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MANAGEMENT ACCOUNTS TO 31 JULY 2002

DETAILED SUMMARY

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	Actual £	Budget £	Variance £	Variance %
Income				
Registration fees	36,531	38,280	(1,750)	(4.57)
Registration fees (part year)	29,722	35,105	(5,383)	(15.33)
Restoration fees	30,118	30,910	(792)	(2.56)
Retention fees	983,964	1,023,122	(39,158)	(3.83)
EU fees	24,022	27,475	(3,453)	(12.57)
Non-EU fees	151,275	169,306	(18,031)	(10.65)
Confirmation letter fees	6,725	6,380	345	5.41
Grandfathering fees	25,189	6,439	18,750	291.22
Other	0		0	0.00
	1,287,545	1.337.015	(49,470)	(3.70)

MANAGEMENT ACCOUNTS TO 31 JULY 2002

		INVE	STMENT &	OTHER IN	COME
	BUDGET MANAGER		Paul Baker		
		Actual £	Budget £	Variance £	Variance %
	Income				
	Other income	0		0	0.00
1401 / /	Bank interest - Business Reserve	883	1,333	(450)	(33.76)
1402 / /	Bank interest - Money Market	4,085	8 333	(4,248)	(50.98)
1403 / /	Portfolio income	40,411	30,000	10,411	34.70
1404 / /	P & L on disposal of investments (Realised)	(3,419)	0	(3,419)	0.00
1405 / /	P & L on disposal of investments (Unrealised)	(292,699)	0	(292,699)	0.00
		(250,739)		(290,405)	(732.1 1)

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MANAGEMENT ACCOUNTS TO 31 JULY 2002

	OVE	OVERHEAD TOTAL			
	Excluding Com			}	
	Actual	Budget	Variance	Variance	
	£	£	£	%	
Payroll					
Basic	420,920	432,781	11,861	2.74	
Overtime	16,691	14,917	(1,774)	(11.89)	
National Insurance	45,996	42,018	(3,978)	(9.47)	
Pension costs	46,661	69,832	23,171	33.18	
Medical insurance	578	1 333	755	56.62	
Staff recruitment	9,929	19,413	9,484	48.85	
Temporary staff	21,282	13,667	(7,615)	(55.72)	
Other payroll expense	0	O	0	0.00	
	562,057	593,961	31,905	5.37	
Travelling and subsistence	F 00 1		0 10-		
Fares	5,364	11,850	6,487	54.74	
Car expenses and car park	2,730	2,167	(563)	(26.00)	
Subsistence	5,563	7,183	1,621	22.56	
Entertaining	715	2,783	2,069	74.32	
Council/committee expenses	0 0	<u>, i i i i i i i i i i i i i i i i i i i</u>	0	0.00	
Other travelling and subsistence		23,983	9,613	0.00 40.08	
	<u> </u>		9,013	40.06	
Council and committee expenses					
Fees	68,331	129,082	60,751	47.06	
Travelling and subsistence	62,992	89,431	26,439	29.56	
Conference expenses	675	6,667	5,991	89.87	
Training	0	2,000	2,000	100.00	
	131,998	227,179	95,181	41.90	
Property services	4 700		000		
Business rates	1,768	2,000	232	11.62	
Water	267	333	66 1 905	19.78	
Electricity	2,135	4,000	1,865	46.63	
Gas Cleaning contractors	367 5 450	333	(33)	(9.97)	
Cleaning contractors	5,459 2,464	6,667	1,208	18.12	
Cleaning materials Waste disposal	2,464 887	2,000 583	(464)	(23.20)	
Repairs and maintenance	13,929	16,667	(304) 2 738	(52.14)	
Maintenance contracts	2,157	1:667	2,738	16.43	
Security	2,157	1,667	(491) 1.667	(29.43)	
Other property costs	0	1,007	1,667	100.00	
Property depreciation	3	8,667	0 0	0.00	
		44,583	6,484	0.00 14.54	
	00,000		0,704	14.04	

OVERHEAD TOTAL
Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %
Office services					
Printing and stationery		89,029	82,000	(7,029)	(8.57)
Photocopying		2,455	2,667	211	7.93
Microfilming		141	333	192	57.70
Postage		89,356	66,667	(22,690)	(34.03)
Telephone		14,111	+ 10,000	(4,111)	(41.11)
Telephone system main	tenance	0	1333	333	100.00
Mobile telephone		438	1,667	1,229	73.73
Fax		725	333	(391)	(117.44)
Couriers		738	333	(405)	(121.38)
Office equipment < £500		95	3,333	3,239	97.16
Office equipment mainte	nance	0	1.667	1,667	100.00
Staff catering		3,320	4,500	1,180	26.22
Other office services		2,759	1,300	(1,459)	(112.25)
Depreciation of office eq	uipment	5,282	An 5,333	51	0.96
		211,193	180;467	(30,726)	(17.03)
Computer services					
Hardware < £500		2,873	2,000	(873)	(43.64)
Hardware maintenance		6,470	3,333	(3,137)	(94.10)
Software		11,974	10,667	(1,307)	(12.26)
Software maintenance		1,485	7,333	5,848	79.75
Software development		0	333	333	100.00
Systems support		5,250	9,000	3,750	41.66
Internet development		10,841	O	(10,841)	0.00
Internet maintenance		0	4,000	4,000	100.00
Computer media and sur	ndries	641	3.333	2,692	80.77
Disaster contingency pla	n	2,674	2,167	(507)	(23.40)
Computer training		3,740	2,000	(1,740)	(86.98)
Other computer services	costs	1,159	667	(492)	(73.81)
Hardware depreciation		29,941	30,833	892	2.89
		77,047	75;667	(1,381)	70.89

0	VEF	HE	AD T	OTAL

Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %
	Specific departmental expenses				
	Accountancy assistance	7,000	7,000	0	0.00
	Advertisements and other promotions	3,977	3,333	(644)	(19.31)
	Annual report	0	0	0	0.00
	Archive storage	3,406	4,000	594	14.86
	Auditors' fees	7,000	7,000 -	0	0.00
	Bank charges	12,277	8,333	(3,944)	(47.33)
	Books and publications	23	2,600	2,577	99.10
	Christmas expenses	0	0	0	0.00
	Conferences	362	0	(362)	0.00
	General insurance	6,799	5,000	(1,799)	(35.98)
	Legal insurance	0	17,500	17,500	100.00
	Health and safety	395	833.	438	52.54
	Legal expenses	134,989	106,222	(28,767)	(27.08)
	Library	0	0	0	0.00
	Other professional fees (inc Scanning & Linking)	22,749	40,667	17,918	44.06
	Pension administration	0	1,667	1,667	100.00
	Staff functions	125	0	(125)	0.00
	Staff Handbook	0	01	0	0.00
	Subscriptions to professional bodies	715	1,683	968	57.52
	Taxation assistance	9,094	20,000	10,906	54.53
	Training	1,459	8,333	6,874	82.49
	Translations	0	0	0	0.00
		210,372	234,172	23,801	10.16
	OVERHEAD TOTAL	1,245,137	1,380,013	134,876	9.77

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BALANCE SHEET

as at 31st July 2002

			March 2002	
	£	£	££	
FIXED ASSETS				
Land & buildings, at cost or valuation Depreciation Net book value	1,300,000 (17,333)	1,282,667	1,300,000 <u>(8,667)</u> 1,291,333	
Computer Equipment, at cost Depreciation Net book value	595,249 (387,253)	207,996	579,635 <u>(357,312)</u> 222,323	
Office furniture and equipment, at cost Depreciation Net book value	211,430 (50,279)	161,151	95,367 <u>(44,997)</u> 50,370	
TOTAL FIXED ASSETS		1,651,813	1,564,026	
INVESTMENTS		1,673,935	2,146,012	
CURRENT ASSETS				
Debtors and prepayments Bank balances and cash	337,083 772,691 1,109,774		77,076 <u>1,300,067</u> <u>1,377,143</u>	
CURRENT LIABILITIES Amounts falling due within one year				
Registration fees in advance Retention fees in advance Creditors and accrued expenses	74,881 1,645,455 638,366 2,358,702		21,301 670,710 549,859 1,241,870	
NET CURRENT ASSETS		(1,248,928)	135,273	
	-	2,076,821	3,845,311	
Represented by:				
Accumulated Fund at 1 April 2002 Surplus/(Deficit) for the period	-	2,416,615 (339,794) 2,076,821	3,937,196 (91,885) 3,845,311	
Note:				
Accumulated Fund 1st April 2002 Prior Year Adjustment for Income Spread Method	-	3,845,311 (1,428,696) 2,416,615		